

## City of Salem Contributory Retirement System

Actuarial Valuation and Review as of January 1, 2016

Copyright © 2016 by The Segal Group, Inc. All rights reserved.



November 10, 2016

Board of Trustees City of Salem Contributory Retirement System 20 Central Street, Suite 110 Salem, MA 01970

Dear Board Members:

We are pleased to submit this Actuarial Valuation and Review as of January 1, 2016. It summarizes the actuarial data used in the valuation, establishes the funding requirements for fiscal 2017 and later years and analyzes the preceding two years' experience.

This report was prepared in accordance with generally accepted actuarial principles and practices at the request of the Board to assist in administering the Retirement System. The census information and financial information on which our calculations were based was prepared by the staff of the Salem. That assistance is gratefully acknowledged.

The measurements shown in this actuarial valuation may not be applicable for other purposes. Future actuarial measurements may differ significantly from the current measurements presented in this report due to such factors as the following: plan experience differing from that anticipated by the economic or demographic assumptions; changes in economic or demographic assumptions; increases or decreases expected as part of the natural operation of the methodology used for these measurements (such as the end of an amortization period); and changes in plan provisions or applicable law.

An actuarial valuation is a measurement at a specific date – it is not a prediction of a plan's future financial condition. We have not been retained to perform an analysis of the potential range of financial measurements, except where otherwise noted.

The actuarial calculations were directed under my supervision. I am a member of the American Academy of Actuaries and I meet the Qualification Standards of the American Academy of Actuaries to render the actuarial opinion herein. To the best of my knowledge, the information supplied in the actuarial valuation is complete and accurate. Further, in my opinion, the assumptions as approved by the Board are reasonably related to the experience of and the expectations for the Plan.

We look forward to reviewing this report at your next meeting and to answering any questions.

Sincerely,

Segal Consulting, a Member of The Segal Group, Inc.

By: Kathleen A. Riley, FSA, MAAA, EA

Senior Vice President and Actuary

8453837v2/03884.010

#### **SECTION 1**

★ Segal Consulting

#### VALUATION SUMMARY

| Purpose                                             | i   |
|-----------------------------------------------------|-----|
| Significant Issues in Valuation<br>Year             | i   |
| Summary of Key Valuation<br>Results                 | iii |
| Important Information About<br>Actuarial Valuations | iv  |

#### **SECTION 2**

#### VALUATION RESULTS

| A. | Participant Data 1           |
|----|------------------------------|
| B. | Financial Information 4      |
| C. | Actuarial Experience7        |
| D. | Recommended Contribution. 13 |

#### **SECTION 3**

#### SUPPLEMENTAL INFORMATION

| EXHIBIT A                   |
|-----------------------------|
| Table of Plan Coverage15    |
| EXHIBIT B                   |
| Participants in Active      |
| Service as of               |
| December 31, 2015 16        |
| EXHIBIT C                   |
| Summary Statement of        |
| Income and Expenses on      |
| an Actuarial Value Basis 17 |
| EXHIBIT D                   |
| Development of the Fund     |
| Through December 31,        |
| 2015 18                     |
| EXHIBIT E                   |
| Table of Amortization       |
| Bases as of July 1, 2016 19 |
| EXHIBIT F                   |
| Department Statistics as of |
| January 1, 2016 20          |
| EXHIBIT G                   |
| Department Results          |
| EXHIBIT H                   |
| Definitions of Pension      |
| Terms                       |
|                             |

#### **SECTION 4**

#### **REPORTING INFORMATION**

| EXHIBIT I                 |
|---------------------------|
| Summary of Actuarial      |
| Valuation Results24       |
| EXHIBIT II                |
| Funded Ratio25            |
| EXHIBIT III               |
| Actuarial Assumptions and |
| Actuarial Cost Method 26  |
| EXHIBIT IV                |
| Summary of Plan           |
| Provisions                |

#### Purpose

This report has been prepared by Segal Consulting to present a valuation of the City of Salem Contributory Retirement System as of January 1, 2016. The valuation was performed to determine whether the assets and contributions are sufficient to provide the prescribed benefits. The contribution requirements presented in this report are based on:

- > The benefit provisions of Massachusetts General Law Chapter 32;
- > The characteristics of covered active participants, inactive vested participants, and retired participants and beneficiaries as of January 1, 2016;
- > The assets of the System as of December 31, 2015;
- > Economic assumptions regarding future salary increases and investment earnings; and
- > Other actuarial assumptions, regarding employee terminations, retirement, death, etc.

Certain disclosure information required by Governmental Accounting Standards Board Statements (GASB) Numbers 67 and 68 as of December 31, 2015 for the City of Salem Contributory Retirement System, a cost-sharing multiple-employer defined benefit pension plan, is provided in a separate report.

#### **Significant Issues in Valuation Year**

The following key findings were the result of this actuarial valuation:

- 1. The actuarial valuation report as of January 1, 2016 is based on financial information as of that date. Changes in the value of assets subsequent to that date, to the extent that they exist, are not reflected.
- 2. During the plan years ended December 31, 2014 and December 31, 2015, the market value rates of return were 7.20% and 0.48%, respectively. Because the actuarial value of assets gradually recognizes market value fluctuations, the actuarial rates of return for the plan years ended December 31, 2014 and December 31, 2015 were 7.98% and 6.25%, respectively. The actuarial value of assets as of December 31, 2015 was \$143.6 million, or 103.6% of the market value of assets of \$138.6 million (as reported in the Annual Statement). As of December 31, 2013, the actuarial value of assets was 97.2% of market value.

- 3. The total unrecognized investment loss as of December 31, 2015 was \$4,977,989. This investment loss will be recognized in the determination of the actuarial value of assets for funding purposes in the next few years, to the extent it is not offset by recognition of investment gains derived from future experience. This implies that earning the assumed rate of investment return (net of expenses) on a market value basis will result in investment losses on the actuarial value of assets in the next few years. The unrecognized investment losses are not reflected in the funding schedule shown in Section 2 of this report.
- 4. The following actuarial assumptions and methods were changed with this valuation:
  - > The investment rate of return assumption was lowered from 7.75% to 7.50%.
  - The mortality assumption for non-disabled participants was changed from the RP-2000 Employee and Healthy Annuitant Mortality Tables projected generationally using Scale AA from 2010 to the RP-2000 Employee and Healthy Annuitant Mortality Tables projected generationally using Scale BB2D from 2009.
  - The mortality assumption for disabled participants was changed from the RP-2000 Healthy Annuitant Mortality Table set forward 3 years for males only projected generationally using Scale AA from 2010 to the RP-2000 Healthy Annuitant Mortality Table projected generationally using Scale BB2D from 2015.
  - > The administrative expense assumption was decreased from \$350,000 to \$305,000.

Changing these assumptions resulted in a net increase in the unfunded actuarial accrued liability of \$11.8 million and a net increase in the employer normal cost of \$322,000.

- 5. The unfunded liability has increased from \$117.1 million as of January 1, 2014 to \$125.7 million as of January 1, 2016. The unfunded liability was expected to decrease to \$114.2 million. The increase of \$11.5 million from the expected unfunded liability is primarily due to the assumption changes described above of \$11.8 million, partially offset by a net experience gain of \$0.3 million, which is detailed in Section 2 of this report.
- 6. Because the fiscal 2017 appropriation has already been budgeted at \$12,527,730, the results of this valuation will first be reflected in the fiscal 2018 appropriation. The funding schedule in Chart 16 fully funds the System by June 30, 2031. The amortization payments on the 2002 ERI, the 2003 ERI and the remaining unfunded liability are 15-year increasing (4.50% per year) payments. The amortization payment on the 2010 ERI is a six-year level payment. The fiscal 2018 appropriation is \$13,172,908 or 5.15% higher than the 2017 appropriation.
- On a market value basis, the funded ratio has decreased from 52.15% as of January 1, 2014 to 51.47% as of January 1, 2016. On an actuarial basis, the funded ratio has increased from 50.71% as of January 1, 2014 to 53.32% as of January 1, 2016.

#### **Summary of Key Valuation Results**

|                                                                                        | 2016         | 2014         |
|----------------------------------------------------------------------------------------|--------------|--------------|
| Contributions for fiscal year beginning July 1*:                                       |              |              |
| Recommended for fiscal 2017 and 2015                                                   | \$12,527,730 | \$11,948,259 |
| Recommended for fiscal 2018 and 2016                                                   | 13,172,908   | 12,000,000   |
| Recommended for fiscal 2019 and 2017                                                   | 13,851,313   | 12,527,730   |
| Funding elements for plan year beginning January 1:                                    |              |              |
| Normal cost, including administrative expenses                                         | \$6,941,825  | \$6,019,287  |
| Market value of assets (MVA)                                                           | 138,598,253  | 123,879,403  |
| Actuarial value of assets (AVA)                                                        | 143,576,242  | 120,440,960  |
| Actuarial accrued liability                                                            | 269,283,853  | 237,524,910  |
| Unfunded actuarial accrued liability                                                   | 125,707,611  | 117,083,950  |
| Funded ratio based on market value of assets                                           | 51.47%       | 52.15%       |
| Funded ratio based on actuarial value of assets                                        | 53.32%       | 50.71%       |
| Demographic data for plan year beginning January 1:                                    |              |              |
| Number of retired participants and beneficiaries                                       | 573          | 571          |
| Number of inactive participants entitled to a return of their employee contributions   | 182          | 207          |
| Number of inactive participants with a vested right to a deferred or immediate benefit | 24           | 26           |
| Number of active participants                                                          | 910          | 827          |
| Total payroll**                                                                        | \$43,910,174 | \$38,667,679 |
| Average payroll                                                                        | 48,253       | 46,757       |
|                                                                                        | _            |              |

\* Fiscal 2015 recommended contribution includes an adjustment for timing. Fiscal 2016 and later assumes contributions are made at the beginning of the fiscal year.

\*\* Salaries for firefighters were reduced to reflect retroactive payments received in 2015 and salaries for Police Patrolmen, Police Superiors and Police Chief were increased to reflect retroactive payments received in 2016.

#### **Important Information About Actuarial Valuations**

An actuarial valuation is a budgeting tool with respect to the financing of future projected obligations of a pension plan. It is an estimated forecast – the actual long-term cost of the plan will be determined by the actual benefits and expenses paid and the actual investment experience of the plan.

In order to prepare a valuation, Segal Consulting ("Segal") relies on a number of input items. These include:

- Plan of benefits Plan provisions define the rules that will be used to determine benefit payments, and those rules, or the interpretation of them, may change over time. Even where they appear precise, outside factors may change how they operate. It is important to keep Segal informed with respect to plan provisions and administrative procedures, and to review the plan summary included in our report to confirm that Segal has correctly interpreted the plan of benefits.
- Participant data An actuarial valuation for a plan is based on data provided to the actuary by the City of Salem Contributory Retirement System. Segal does not audit such data for completeness or accuracy, other than reviewing it for obvious inconsistencies compared to prior data and other information that appears unreasonable. It is important for Segal to receive the best possible data and to be informed about any known incomplete or inaccurate data.
- Assets The valuation is based on the market value of assets as of the valuation date, as provided by the City of Salem Contributory Retirement System. City of Salem Contributory Retirement System uses an "actuarial value of assets" that differs from market value to gradually reflect year-to-year changes in the market value of assets in determining the contribution requirements.
- Actuarial assumptions In preparing an actuarial valuation, Segal projects the benefits to be paid to existing plan participants for the rest of their lives and the lives of their beneficiaries. This projection requires actuarial assumptions as to the probability of death, disability, withdrawal, and retirement of each participant for each year. In addition, the benefits projected to be paid for each of those events in each future year reflect actuarial assumptions as to salary increases and cost-of-living adjustments. The projected benefits are then discounted to a present value, based on the assumed rate of return that is expected to be achieved on the plan's assets. There is a reasonable range for each assumption used in the projection and the results may vary materially based on which assumptions are selected. It is important for any user of an actuarial valuation to understand this concept. Actuarial assumptions are periodically reviewed to ensure that future valuations reflect emerging plan experience. While future changes in actuarial assumptions may have a significant impact on the reported results, that does not mean that the previous assumptions were unreasonable.

The user of Segal's actuarial valuation (or other actuarial calculations) should keep the following in mind:

- > The actuarial valuation is prepared at the request of the City of Salem Contributory Retirement System. Segal is not responsible for the use or misuse of its report, particularly by any other party.
- > An actuarial valuation is a measurement of the plan's assets and liabilities at a specific date. Accordingly, except where otherwise noted, Segal did not perform an analysis of the potential range of future financial measures. The actual long-term cost of the plan will be determined by the actual benefits and expenses paid and the actual investment experience of the plan.
- > Sections of this report may include actuarial results that are not rounded, but that does not imply precision.
- > If the City of Salem Contributory Retirement System is aware of any event or trend that was not considered in this valuation that may materially change the results of the valuation, Segal should be advised, so that we can evaluate it.
- Segal does not provide investment, legal, accounting, or tax advice. Segal's valuation is based on our understanding of applicable guidance in these areas and of the plan's provisions, but they may be subject to alternative interpretations. The City of Salem Contributory Retirement System should look to their other advisors for expertise in these areas.

As Segal Consulting has no discretionary authority with respect to the management or assets of the Plan, it is not a fiduciary in its capacity as actuaries and consultants with respect to the Plan.

#### A. PARTICIPANT DATA

The Actuarial Valuation and Review considers the number and demographic characteristics of covered participants, including active participants, inactive participants, retired participants and beneficiaries. This section presents a summary of significant statistical data on these participant groups.

More detailed information for this valuation year and the preceding valuation can be found in Section 3, Exhibits A and B.

#### A historical perspective of how the participant population has changed over the past nine valuations can be seen in this chart.

#### CHART 1

Participant Population: 2002 - 2015

| Year Ended<br>December 31 | Active<br>Participants | Inactive<br>Participants | Retired Participants<br>and Beneficiaries | Ratio of Non-Actives<br>to Actives |
|---------------------------|------------------------|--------------------------|-------------------------------------------|------------------------------------|
| 2002                      | 876                    | 117                      | 586                                       | 0.80                               |
| 2003                      | 839                    | 129                      | 607                                       | 0.88                               |
| 2004                      | 840                    | 146                      | 618                                       | 0.91                               |
| 2005                      | 831                    | 170                      | 614                                       | 0.94                               |
| 2007                      | 825                    | 192                      | 596                                       | 0.96                               |
| 2009                      | 827                    | 183                      | 594                                       | 0.94                               |
| 2011                      | 804                    | 211                      | 581                                       | 0.99                               |
| 2013                      | 827                    | 233                      | 571                                       | 0.97                               |
| 2015                      | 910                    | 206                      | 573                                       | 0.86                               |

#### **Active Participants**

Plan costs are affected by the age, years of service and payroll of active participants. In this year's valuation, there were 910 active participants with an average age of 48.6, average years of service of 12.2 years and average payroll of \$48,253. The 827 active participants in the prior valuation had an average age of 49.2, average service of 12.6 years and average payroll of \$46,757.

Among the active participants, there were none with unknown age and/or service information.

#### **Inactive Participants**

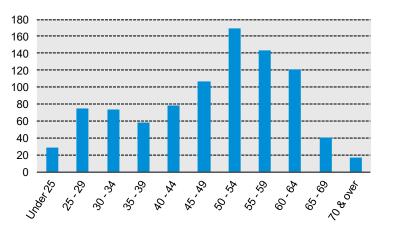
In this year's valuation, there were 24 participants with a vested right to a deferred or immediate vested benefit and 182 participants entitled to a return of their employee contributions.

#### These graphs show a distribution of active participants by age and by

years of service.

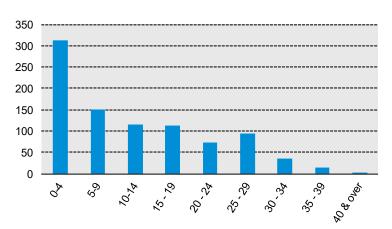


Distribution of Active Participants by Age as of December 31, 2015



#### CHART 3

Distribution of Active Participants by Years of Service as of December 31, 2015



#### **Retired Participants and Beneficiaries**

As of December 31, 2015, 494 retired participants and 79 beneficiaries were receiving total monthly benefits of \$1,116,818, excluding COLAs reimbursed by the Commonwealth. For comparison, in the previous valuation, there were 488 retired participants and 83 beneficiaries receiving monthly benefits of \$1,076,852, excluding COLAs reimbursed by the Commonwealth.

These graphs show a distribution of the current retired participants and beneficiaries based on their monthly amount and age, by type of pension. **CHART 4** 



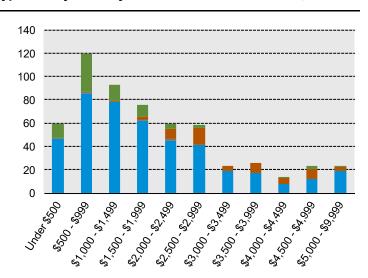
Accidental Disability

■ Ordinary Disability

Superannuation

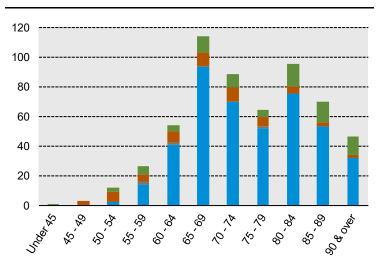
**X** Segal Consulting

Distribution of Retired Participants and Beneficiaries by Type and by Monthly Amount as of December 31, 2015



#### CHART 5

Distribution of Retired Participants and Beneficiaries by Type and by Age as of December 31, 2015



#### **B.** FINANCIAL INFORMATION

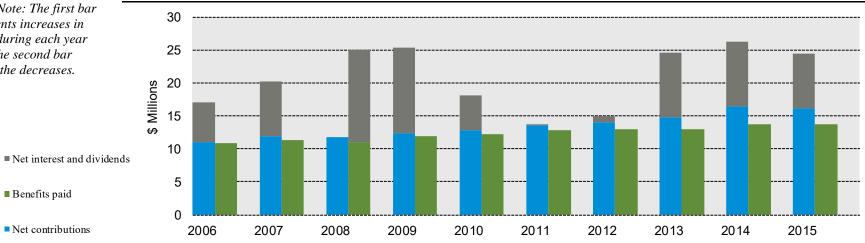
Retirement plan funding anticipates that, over the long term, both contributions (less administrative expenses) and net investment earnings (less investment fees) will be needed to cover benefit payments.

Retirement plan assets change as a result of the net impact of these income and expense components. Additional financial information, including a summary of these transactions for the valuation year, is presented in Section 3. Exhibits C and D.

#### **CHART 6**

The chart depicts the components of changes in the actuarial value of assets over the last ten years. Note: The first bar represents increases in assets during each year while the second bar details the decreases.

Comparison of Increases and Decreases in the Actuarial Value of Assets for Years Ended December 31, 2006 - 2015



Benefits paid

It is desirable to have level and predictable plan costs from one year to the next. For this reason, the Board has approved an asset valuation method that gradually adjusts to market value. Under this valuation method, the full value of market fluctuations is not recognized in a single year and, as a result, the asset value and the plan costs are more stable. The amount of the adjustment to recognize market value is treated as income, which may be positive or negative. Realized and unrealized gains and losses are treated equally and, therefore, the sale of assets has no immediate effect on the actuarial value.

# The chart shows the determination of the actuarial value of assets as of the valuation date.

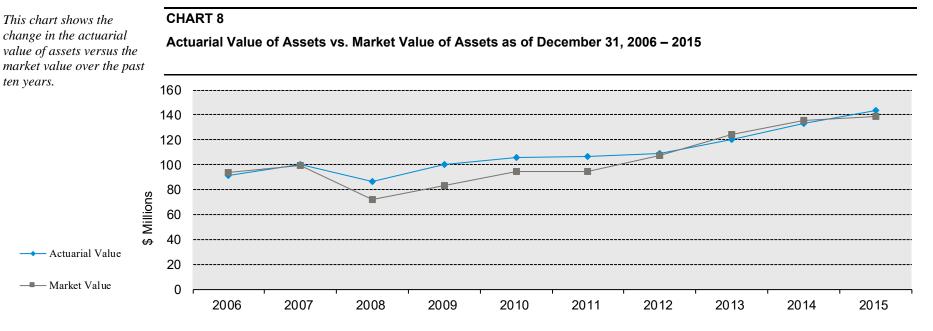
#### CHART 7

#### **Determination of Actuarial Value of Assets**

|                                                                    |              |              | Year                 | Ended             |                      |
|--------------------------------------------------------------------|--------------|--------------|----------------------|-------------------|----------------------|
|                                                                    |              | Decembe      | er 31, 2015          | Decembe           | er 31, 2014          |
| 1. Market value of assets, December 31, 2015                       |              |              | \$138,598,253        |                   | \$135,650,901        |
|                                                                    | Original     | Unrecognized |                      | Unrecognized      |                      |
| 2. Calculation of unrecognized return*                             | Amount       | Return       |                      | <u>Return</u>     |                      |
| (a) Year ended December 31, 2015                                   | -\$9,729,710 | -\$7,783,768 |                      | N/A               |                      |
| (b) Year ended December 31, 2014                                   | -418,046     | -250,828     |                      | -\$334,437        |                      |
| (c) Year ended December 31, 2013                                   | 6,211,644    | 2,484,658    |                      | 3,726,987         |                      |
| (d) Year ended December 31, 2012                                   | 2,859,746    | 571,949      |                      | 1,143,898         |                      |
| (e) Year ended December 31, 2011                                   | -9,010,714   | <u>N/A</u>   |                      | <u>-1,802,143</u> |                      |
| (f) Total unrecognized return                                      |              |              | -4,977,989           |                   | 2,734,305            |
| 3. Preliminary actuarial value: (1) - (2f)                         |              |              | 143,576,242          |                   | 132,916,596          |
| 4. Adjustment to be within 20% corridor                            |              |              | 0                    |                   | 0                    |
| 5. Final actuarial value of assets: $(3) + (4)$                    |              |              | <u>\$143,576,242</u> |                   | <u>\$132,916,596</u> |
| 6. Actuarial value as a percentage of market value: $(5) \div (1)$ |              |              | 103.6%               |                   | 98.0%                |
| 7. Amount deferred for future recognition: (1) - (5)               |              |              | -\$4,977,989         |                   | \$2,734,305          |

\* Unrecognized return is the difference between the actual market return and the expected return on an actuarial value basis and is recognized over a five-year period.

Both the actuarial value and market value of assets are representations of the City of Salem Contributory Retirement System's financial status. As investment gains and losses are gradually taken into account, the actuarial value of assets tracks the market value of assets. The actuarial asset value is significant because the City of Salem Contributory Retirement System's liabilities are compared to these assets to determine what portion, if any, remains unfunded. Amortization of the unfunded actuarial accrued liability is an important element in determining the contribution requirement.



 $\star$  Segal Consulting

#### C. ACTUARIAL EXPERIENCE

To calculate the required contribution, assumptions are made about future events that affect the amount and timing of benefits to be paid and assets to be accumulated. Each year actual experience is measured against the assumptions. If overall experience is more favorable than anticipated (an actuarial gain), the contribution requirement will decrease from the previous year. On the other hand, the contribution requirement will increase if overall actuarial experience is less favorable than expected (an actuarial loss).

Taking account of experience gains or losses in one year without making a change in assumptions reflects the belief that the single year's experience was a short-term development and that, over the long term, experience will return to the original assumptions. For contribution requirements to remain stable, assumptions should approximate experience.

If assumptions are changed, the contribution requirement is adjusted to take into account a change in experience anticipated for all future years.

The net experience gain over the two-year period ending December 31, 2015 is \$250,421. A discussion of the major components of the actuarial experience is on the following pages.

This chart provides a summary of the actuarial experience over the past two years.

#### CHART 9

Actuarial Experience for Two-Year Period Ended December 31, 2015

| 1. | Net loss from investments*             | -\$1,709,152     |
|----|----------------------------------------|------------------|
| 2. | Net gain from administrative expenses  | 251,415          |
| 3. | Net gain from other experience**       | <u>1,708,158</u> |
| 4. | Net experience gain: $(1) + (2) + (3)$ | \$250,421        |

\* Details in Chart 10

\*\* Details in Chart 13

#### **Investment Rate of Return**

A major component of projected asset growth is the assumed rate of return. The assumed return should represent the expected long-term rate of return, based on the Salem's investment policy. For valuation purposes, the assumed rate of return on the actuarial value of assets was 7.75% for year end December 31, 2014 and December 31, 2015. The actual rate of return on an actuarial basis for the 2015 and 2014 plan years were 6.25% and 7.98%, respectively. Since the actual return for the year was less than the assumed return, the City of Salem Contributory Retirement System experienced an actuarial loss of \$1,709,152 (including an adjustment for interest) during the two-year period ending December 31, 2015 with regard to its investments.

# This chart shows the gain/(loss) due to investment experience.

#### CHART 10

#### **Actuarial Value Investment Experience**

|                                          | Year Ended          |                   |  |
|------------------------------------------|---------------------|-------------------|--|
|                                          | December 31, 2015   | December 31, 2014 |  |
| 1. Actual return                         | \$8,372,257         | \$9,726,785       |  |
| 2. Average value of assets               | 134,060,290         | 121,815,385       |  |
| 3. Actual rate of return: $(1) \div (2)$ | 6.25%               | 7.98%             |  |
| 4. Assumed rate of return                | 7.75%               | 7.75%             |  |
| 5. Expected return: (2) x (4)            | \$10,389,673        | \$9,440,693       |  |
| 6. Actuarial gain/(loss): $(1) - (5)$    | <u>-\$2,017,416</u> | <u>\$286,092</u>  |  |

Because actuarial planning is long term, it is useful to see how the assumed investment rate of return has followed actual experience over time. The chart below shows the rate of return on an actuarial basis compared to the market value investment return for the last ten years, including five-year and ten-year averages. Based upon this experience and future expectations, we have lowered the assumed rate of return from 7.75% to 7.50%.

#### CHART 11

| Investment Return – Actuarial Value vs. | Market Value: 2006 - | 2015 |
|-----------------------------------------|----------------------|------|
|-----------------------------------------|----------------------|------|

| Year Ended  | Actuarial Value Investment Return |         | Market Value Inv | estment Return |
|-------------|-----------------------------------|---------|------------------|----------------|
| December 31 | Amount                            | Percent | Amount           | Percent        |
| 2006        | \$6,050,918                       | 7.13%   | \$11,296,361     | 13.73%         |
| 2007        | 8,383,232                         | 9.18    | 4,823,380        | 5.13           |
| 2008        | -13,989,510                       | -13.95  | -29,097,490      | -28.81         |
| 2009        | 12,996,591                        | 14.97   | 10,761,442       | 14.86          |
| 2010        | 5,296,489                         | 5.28    | 10,067,766       | 12.03          |
| 2011        | 33,719                            | 0.03    | -234,863         | -0.25          |
| 2012        | 959,266                           | 0.89    | 11,446,904       | 12.03          |
| 2013        | 9,865,385                         | 8.99    | 14,987,949       | 13.88          |
| 2014        | 9,726,785                         | 7.98    | 9,022,647        | 7.20           |
| 2015        | 8,372,257                         | 6.25    | <u>659,962</u>   | 0.48           |
| Total       | \$47,695,132                      |         | \$43,734,058     |                |
|             | Five-year average return          | 5.00%   |                  | 6.41%          |
|             | Ten-year average return           | 4.57%   |                  | 4.43%          |

Note: Each year's yield is weighted by the average asset value in that year.

Market and Actuarial Rates of Return for Years Ended December 31, 2006 - 2015

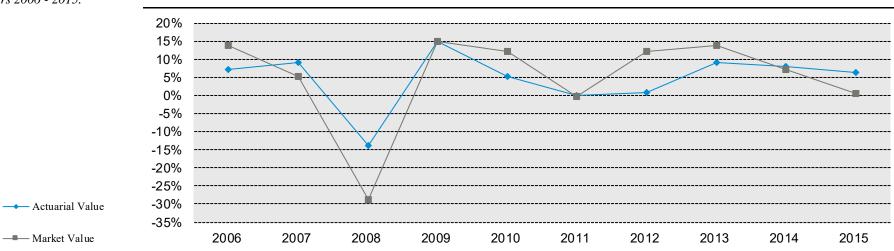
Subsection B described the actuarial asset valuation method that gradually takes into account fluctuations in the market value rate of return. The effect of this is to stabilize the actuarial rate of return, which contributes to leveling pension plan costs.

#### **Administrative Expenses**

Administrative expenses for the years ended December 31, 2014 and 2015 were \$242,295 and \$238,373, respectively, compared to the assumption of \$350,000 and \$364,000, respectively. This resulted in a gain of \$251,415 for the year. Based on budgeted expenses from the System, we have lowered the assumption from \$350,000 to \$305,000 for 2016.

#### This chart illustrates how this leveling effect has actually worked over the years 2006 - 2015.

CHART 12



### $\star$ Segal Consulting

#### **Other Experience**

There are other differences between the expected and the actual experience that appear when the new valuation is compared with the projections from the previous valuation. These include:

- > the extent of turnover among the participants,
- > retirement experience (earlier or later than expected),
- > mortality (more or fewer deaths than expected),
- > the number of disability retirements, and
- > salary increases different than assumed.

The net gain from this other experience for the two-year period ending December 31, 2015 amounted to \$1,708,158, which is 0.6% of the actuarial accrued liability.

A brief summary of the demographic gain/(loss) experience of the City of Salem Contributory Retirement System for the two-year period ending December 31, 2015 is shown in the chart below. This valuation reflects the following changes in actuarial assumptions:

- > The investment rate of return assumption was lowered from 7.75% to 7.50%.
- The mortality assumption for non-disabled participants was changed from the RP-2000 Employee and Healthy Annuitant Mortality Tables projected generationally using Scale AA from 2010 to the RP-2000 Employee and Healthy Annuitant Mortality Tables projected generationally using Scale BB2D from 2009.
- The mortality assumption for disabled participants was changed from the RP-2000 Healthy Annuitant Mortality Table set forward 3 years for males only projected generationally using Scale AA from 2010 to the RP-2000 Healthy Annuitant Mortality Table projected generationally using Scale BB2D from 2015.
- > The administrative expense assumption was decreased from \$350,000 to \$305,000.

Changing these assumptions resulted in a net increase in the unfunded actuarial accrued liability of \$11.8 million and a net increase in the employer normal cost of \$322,000.

#### The chart shows elements of the experience gain/(loss) for the most recent years.

#### CHART 13

Experience Due to Changes in Demographics for Two-Year Period Ended December 31, 2015

| 1. | Fewer deaths than expected among retired members and beneficiaries             | -\$686,209       |
|----|--------------------------------------------------------------------------------|------------------|
| 2. | Salary increases less than expected for continuing actives                     | 4,163,463        |
| 3. | Loss from Essex Technical High School transfers in                             | -3,640,555       |
| 4. | Miscellaneous experience gain (including data adjustments and other transfers) | <u>1,871,459</u> |
| 5. | Total                                                                          | \$1,708,158      |



The unfunded liability was expected to decrease from \$117.1 million as of January 1, 2014 to \$114.2 million as of January 1, 2016. The actual unfunded liability as of January 1, 2016 of \$125.7 million is \$11.5 million higher than expected as detailed in Chart 14 below.

#### CHART 14

#### **Development of Unfunded Actuarial Accrued Liability**

|    |                                                           | Year                 | Ended             |                  |
|----|-----------------------------------------------------------|----------------------|-------------------|------------------|
|    |                                                           | December 31, 2015    | December 31, 2015 |                  |
| 1. | Unfunded actuarial accrued liability at beginning of year | \$115,377,069        |                   | \$117,083,950    |
| 2. | Normal cost at beginning of year                          | 6,260,058            |                   | 6,019,287        |
| 3. | Total contributions                                       | -16,302,896          |                   | -16,682,093      |
| 4. | Interest                                                  |                      |                   |                  |
|    | (a) For whole year on $(1) + (2)$                         | \$9,426,877          | \$9,540,501       |                  |
|    | (b) For half year on (3)                                  | <u>-571,287</u>      | <u>-584,576</u>   |                  |
|    | (c) Total interest                                        | <u>8,855,540</u>     |                   | <u>8,955,925</u> |
| 5. | Expected unfunded actuarial accrued liability             | \$114,189,821        |                   | \$115,377,069    |
| 6. | Changes due to:                                           |                      |                   |                  |
|    | (a) Net experience gain                                   | -\$250,421           |                   |                  |
|    | (b) Assumption changes                                    | <u>11,768,211</u>    | <u></u>           |                  |
|    | (c) Total changes                                         | <u>11,517,790</u>    |                   |                  |
| 7. | Unfunded actuarial accrued liability at end of year       | <u>\$125,707,611</u> |                   |                  |

#### **D. RECOMMENDED CONTRIBUTION**

The amount of annual contribution required to fund the Plan is comprised of an employer normal cost payment and a payment on the unfunded actuarial accrued liability. The recommended contribution for fiscal 2017 is equal to the City's budgeted amount of \$12,527,730. The results of this valuation will first be reflected in the fiscal 2018 appropriation. The funding schedule in Chart 16 fully funds the System by June 30, 2031. The amortization payments on the 2002 ERI, the 2003 ERI and the remaining unfunded liability are 15-year increasing (4.50% per year) payments. The amortization payment on the 2010 ERI is a six-year level payment. The fiscal 2018 appropriation is \$13,172,908 or 5.15% higher than the 2017 appropriation.

The chart compares this valuation's recommended contribution with the prior valuation.

#### CHART 15

#### **Recommended Contribution**

|                                                               | Year Beginning January 1 |                 |                     |                 |  |  |  |
|---------------------------------------------------------------|--------------------------|-----------------|---------------------|-----------------|--|--|--|
|                                                               | 2016                     | i               | 2014                |                 |  |  |  |
|                                                               | Amount                   | % of<br>Payroll | Amount              | % of<br>Payroll |  |  |  |
| 1. Total normal cost                                          | \$6,636,825              | 14.48%          | \$5,669,287         | 14.03%          |  |  |  |
| 2. Administrative expenses                                    | 305,000                  | 0.67%           | 350,000             | 0.87%           |  |  |  |
| 3. Expected employee contributions                            | <u>-4,364,556</u>        | <u>-9.52%</u>   | -3,788,003          | <u>-9.38%</u>   |  |  |  |
| 4. Employer normal cost: $(1) + (2) + (3)$                    | \$2,577,269              | 5.62%           | \$2,231,284         | 5.52%           |  |  |  |
| 5. Actuarial accrued liability                                | 269,283,853              |                 | 237,524,910         |                 |  |  |  |
| 6. Actuarial value of assets                                  | 143,576,242              |                 | 120,440,960         |                 |  |  |  |
| 7. Unfunded actuarial accrued liability: (5) - (6)            | \$125,707,611            |                 | \$117,083,950       |                 |  |  |  |
| 8. Employer normal cost projected to July 1, 2016 and 2014    | 2,621,983                | 5.62%           | 2,310,734           | 5.61%           |  |  |  |
| 9. Projected unfunded actuarial accrued liability             | 130,336,425              |                 | 123,692,470         |                 |  |  |  |
| 10. Payment on projected unfunded actuarial accrued liability | 9,905,747                | 21.24%          | 9,637,525           | 23.39%          |  |  |  |
| 11. Total recommended contribution: $(8) + (10)$              | <u>\$12,527,730</u>      | <u>26.86%</u>   | <u>\$11,948,259</u> | <u>29.00%</u>   |  |  |  |
| 12. Projected payroll                                         | \$46,636,579             |                 | \$41,199,749        |                 |  |  |  |



Note: Fiscal 2015 recommended contribution includes an adjustment for timing. Fiscal 2017 recommended contribution assumes payment on July 1.

| CHART 16<br>Funding Scl                | hedule      |                                         |                                                              |                                           |                                                                                           |                                      |
|----------------------------------------|-------------|-----------------------------------------|--------------------------------------------------------------|-------------------------------------------|-------------------------------------------------------------------------------------------|--------------------------------------|
| (1)<br>Fiscal Year<br>Ended<br>June 30 |             | (3)<br>Amortization of<br>ERI Liability | (4)<br>Amortization of<br>Remaining<br>Unfunded<br>Liability | (5)<br>Total Plan Cost:<br>(2) + (3) +(4) | (6)<br>Total Unfunded<br>Actuarial<br>Accrued Liability<br>at Beginning of<br>Fiscal Year | (7)<br>Total Plan Cost<br>% Increase |
| 2017                                   | \$2,621,983 | \$262,825                               | \$9,642,922                                                  | \$12,527,730                              | \$130,336,425                                                                             | 4.40%                                |
| 2018                                   | 2,724,235   | 273,780                                 | 10,174,893                                                   | 13,172,908                                | 129,462,979                                                                               | 5.15%                                |
| 2019                                   | 2,830,449   | 285,228                                 | 10,735,635                                                   | 13,851,313                                | 127,940,378                                                                               | 5.15%                                |
| 2020                                   | 2,940,778   | 297,191                                 | 11,326,687                                                   | 14,564,655                                | 125,688,478                                                                               | 5.15%                                |
| 2021                                   | 3,055,379   | 309,692                                 | 11,949,664                                                   | 15,314,735                                | 122,619,446                                                                               | 5.15%                                |
| 2022                                   | 3,174,418   | 322,754                                 | 12,606,272                                                   | 16,103,444                                | 118,637,098                                                                               | 5.15%                                |
| 2023                                   | 3,298,067   | 317,033                                 | 13,317,671                                                   | 16,932,771                                | 113,636,177                                                                               | 5.15%                                |
| 2024                                   | 3,426,501   | 331,300                                 | 14,047,008                                                   | 17,804,809                                | 107,501,584                                                                               | 5.15%                                |
| 2025                                   | 3,559,906   | 346,209                                 | 14,815,642                                                   | 18,721,757                                | 100,107,522                                                                               | 5.15%                                |
| 2026                                   | 3,698,472   | 361,789                                 | 15,625,666                                                   | 19,685,927                                | 91,316,597                                                                                | 5.15%                                |
| 2027                                   | 3,842,400   | 378,069                                 | 16,479,284                                                   | 20,699,753                                | 80,978,827                                                                                | 5.15%                                |
| 2028                                   | 3,991,893   | 395,082                                 | 17,378,815                                                   | 21,765,790                                | 68,930,585                                                                                | 5.15%                                |
| 2029                                   | 4,147,168   | 412,861                                 | 18,326,699                                                   | 22,886,728                                | 54,993,440                                                                                | 5.15%                                |
| 2030                                   | 4,308,446   | 431,439                                 | 19,325,510                                                   | 24,065,395                                | 38,972,922                                                                                | 5.15%                                |
| 2031                                   | 4,475,958   | 450,879                                 | 20,206,291                                                   | 25,133,128                                | 20,657,170                                                                                | 4.44%                                |
| 2032                                   | 4,649,944   | 0                                       | 0                                                            | 4,649,944                                 | 0                                                                                         | -81.50%                              |

Notes: Fiscal 2017 contribution set at budgeted amount.

Recommended contributions are assumed to be paid July 1.

Item (2) reflects 3.5% growth in payroll as well as a 0.15% adjustment to total normal cost to reflect the effects of mortality improvement due to generational mortality assumption.

Projected normal cost does not reflect the future impact of pension reform for future hires.

Item (3) reflects level dollar amortization of 2010 ERI through fiscal 2022 and increasing (4.50% per year) amortization of 2002 and 2003 ERI through fiscal 2031.

Item (4) increases 4.50% per year.

Projected unfunded actuarial accrued liability does not reflect deferred investment losses.

#### EXHIBIT A

#### Table of Plan Coverage

|                                                                              | Year Ended   | December 31  |                           |
|------------------------------------------------------------------------------|--------------|--------------|---------------------------|
| Category                                                                     | 2015         | 2013         | Change From<br>Prior Year |
| Active participants in valuation:                                            |              |              |                           |
| Number                                                                       | 910          | 827          | 10.0%                     |
| Average age                                                                  | 48.6         | 49.2         | N/A                       |
| Average years of service                                                     | 12.2         | 12.6         | N/A                       |
| Total payroll*                                                               | \$43,910,174 | \$38,667,679 | 13.6%                     |
| Average payroll                                                              | 48,253       | 46,757       | 3.2%                      |
| Account balances                                                             | 43,682,341   | 38,850,603   | 12.4%                     |
| Inactive participants entitled to a return of their employee contributions   | 182          | 207          | -12.1%                    |
| Inactive participants with a vested right to a deferred or immediate benefit | 24           | 26           | -7.7%                     |
| Retired participants:                                                        |              |              |                           |
| Number in pay status                                                         | 432          | 427          | 1.2%                      |
| Average age                                                                  | 75.2         | 75.4         | N/A                       |
| Average monthly benefit                                                      | \$1,921      | \$1,837      | 4.6%                      |
| Disabled participants:                                                       |              |              |                           |
| Number in pay status                                                         | 62           | 61           | 1.6%                      |
| Average age                                                                  | 67.5         | 67.2         | N/A                       |
| Average monthly benefit                                                      | \$3,165      | \$3,148      | 0.5%                      |
| Beneficiaries in pay status:                                                 |              |              |                           |
| Number in pay status                                                         | 79           | 83           | -4.8%                     |
| Average age                                                                  | 76.9         | 76.7         | N/A                       |
| Average monthly benefit                                                      | \$1,149      | \$1,208      | -4.9%                     |

\* Salaries for firefighters were reduced to reflect retroactive payments received in 2015 and salaries for Police Patrolmen, Police Superiors and Police Chief were increased to reflect retroactive payments received in 2016.

#### EXHIBIT B

Participants in Active Service as of December 31, 2015 By Age, Years of Service, and Average Payroll

|           | Years of Service |          |          |          |          |          |          |          |          |           |  |
|-----------|------------------|----------|----------|----------|----------|----------|----------|----------|----------|-----------|--|
| Age       | Total            | 0-4      | 5-9      | 10-14    | 15 - 19  | 20 - 24  | 25 - 29  | 30 - 34  | 35 - 39  | 40 & over |  |
| Under 25  | 29               | 29       |          |          |          |          |          |          |          |           |  |
|           | \$25,064         | \$25,064 |          |          |          |          |          |          |          |           |  |
| 25 - 29   | 75               | 71       | 4        |          |          |          |          |          |          |           |  |
|           | \$30,373         | \$29,032 | \$54,166 |          |          |          |          |          |          |           |  |
| 30 - 34   | 73               | 46       | 22       | 5        |          |          |          |          |          |           |  |
|           | \$44,044         | \$37,171 | \$54,257 | \$62,338 |          |          |          |          |          |           |  |
| 35 - 39   | 58               | 22       | 22       | 7        | 7        |          |          |          |          |           |  |
|           | \$49,122         | \$31,647 | \$51,495 | \$72,916 | \$72,795 |          |          |          |          |           |  |
| 40 - 44   | 78               | 28       | 18       | 17       | 10       | 5        |          |          |          |           |  |
|           | \$52,426         | \$37,104 | \$51,940 | \$63,989 | \$65,589 | \$74,342 |          |          |          |           |  |
| 45 - 49   | 107              | 28       | 15       | 18       | 19       | 14       | 13       |          |          |           |  |
|           | \$56,641         | \$44,607 | \$33,052 | \$47,690 | \$72,698 | \$79,349 | \$74,252 |          |          |           |  |
| 50 - 54   | 169              | 47       | 24       | 17       | 20       | 15       | 35       | 11       |          |           |  |
|           | \$55,102         | \$39,797 | \$38,158 | \$46,228 | \$48,725 | \$70,038 | \$83,203 | \$72,992 |          |           |  |
| 55 - 59   | 143              | 21       | 21       | 22       | 25       | 15       | 25       | 11       | 2        | 1         |  |
|           | \$50,377         | \$30,781 | \$26,367 | \$45,178 | \$47,911 | \$57,610 | \$73,032 | \$84,530 | \$64,813 | \$62,698  |  |
| 60 - 64   | 121              | 12       | 19       | 20       | 26       | 17       | 11       | 5        | 10       | 1         |  |
|           | \$46,469         | \$33,834 | \$28,624 | \$38,034 | \$42,059 | \$46,100 | \$66,648 | \$71,162 | \$87,296 | \$73,070  |  |
| 65 - 69   | 40               | 5        | 2        | 8        | 3        | 6        | 9        | 6        |          | 1         |  |
|           | \$50,387         | \$30,391 | \$42,800 | \$45,866 | \$49,510 | \$54,749 | \$48,777 | \$63,115 |          | \$116,274 |  |
| 70 & over | 17               | 4        | 3        | 2        | 2        |          | 1        | 2        | 3        |           |  |
|           | \$31,580         | \$20,797 | \$29,182 | \$33,942 | \$13,896 |          | \$12,555 | \$35,582 | \$62,242 |           |  |
| Total     | 910              | 313      | 150      | 116      | 112      | 72       | 94       | 35       | 15       | 3         |  |
|           | \$48,253         | \$33,994 | \$41,070 | \$49,514 | \$53,472 | \$62,632 | \$73,275 | \$72,526 | \$79,287 | \$84,014  |  |

#### EXHIBIT C

#### Summary Statement of Income and Expenses on an Actuarial Value Basis

|                                                            | Year Ended Dec | ember 31, 2015 | Year Ended Dec | ember 31, 2014   |
|------------------------------------------------------------|----------------|----------------|----------------|------------------|
| Net assets at actuarial value at the beginning of the year |                | \$132,916,596  |                | \$120,440,960    |
| Contribution income:                                       |                |                |                |                  |
| Employer contributions                                     | \$12,181,169   |                | \$11,942,341   |                  |
| Employee contributions                                     | 4,121,727      |                | 4,739,752      |                  |
| Less administrative expenses                               | -238,373       |                | -242,295       |                  |
| Net contribution income                                    |                | 16,064,523     |                | 16,439,798       |
| Net investment income                                      |                | 8,372,256      |                | <u>9,726,784</u> |
| Total income available for benefits                        |                | \$24,436,779   |                | \$26,166,582     |
| Less benefit payments:                                     |                |                |                |                  |
| Pensions                                                   | -\$11,136,044  |                | -\$11,060,550  |                  |
| Net 3(8)(c) reimbursements                                 | -304,097       |                | -183,386       |                  |
| Refunds, annuities, & Option B refunds                     | -2,354,901     |                | -2,447,010     |                  |
| Workers Compensation Settlements                           | <u>17,909</u>  |                | <u>0</u>       |                  |
| Net benefit payments                                       |                | -\$13,777,133  |                | -\$13,690,946    |
| Change in reserve for future benefits                      |                | \$10,659,646   |                | \$12,475,636     |
| Net assets at actuarial value at the end of the year       |                | \$143,576,242  |                | \$132,916,596    |

#### EXHIBIT D

Development of the Fund Through December 31, 2015

| Year Ended<br>December 31 | Employer<br>Contributions | Employee<br>Contributions | Net<br>Investment<br>Return* | Administrative<br>Expenses | Benefit<br>Payments | Actuarial<br>Value of<br>Assets at<br>End of Year |
|---------------------------|---------------------------|---------------------------|------------------------------|----------------------------|---------------------|---------------------------------------------------|
| 2006                      | \$8,468,103               | \$2,848,916               | \$6,050,918                  | \$312,365                  | \$10,804,187        | \$91,047,430                                      |
| 2007                      | 9,176,126                 | 3,112,895                 | 8,383,232                    | 401,427                    | 11,319,785          | 99,998,471                                        |
| 2008                      | 9,257,251                 | 2,811,235                 | -13,989,510                  | 365,143                    | 11,076,469          | 86,635,835                                        |
| 2009                      | 9,628,758                 | 2,996,026                 | 12,996,591                   | 244,673                    | 11,965,806          | 100,046,731                                       |
| 2010                      | 9,991,587                 | 3,133,826                 | 5,296,489                    | 334,755                    | 12,158,408          | 105,975,469                                       |
| 2011                      | 10,497,479                | 3,380,606                 | 33,718                       | 309,600                    | 12,771,512          | 106,806,161                                       |
| 2012                      | 10,941,379                | 3,467,085                 | 959,265                      | 421,160                    | 12,920,683          | 108,832,047                                       |
| 2013                      | 11,433,741                | 3,555,601                 | 9,865,386                    | 226,939                    | 13,018,876          | 120,440,960                                       |
| 2014                      | 11,942,341                | 4,739,752                 | 9,726,785                    | 242,295                    | 13,690,946          | 132,916,596                                       |
| 2015                      | 12,181,169                | 4,121,727                 | 8,372,257                    | 238,373                    | 13,777,133          | 143,576,242                                       |

\* Net of investment fees.

#### EXHIBIT E

#### Table of Amortization Bases as of July 1, 2016

| Туре                         | Annual Payment   | Years Remaining | Outstanding Balance |
|------------------------------|------------------|-----------------|---------------------|
| 2002 ERI                     | \$67,503         | 15              | \$836,778           |
| 2003 ERI                     | 175,947          | 15              | 2,181,073           |
| 2010 ERI                     | 19,375           | 6               | 97,762              |
| Remaining unfunded liability | <u>9,642,922</u> | 15              | 127,220,812         |
| Total                        | \$9,905,747      |                 | \$130,336,425       |

Notes: Amortization payments increase at 4.5% per year, except 2010 ERI payment which is level.

Payment on remaining unfunded liability reflects adjustment to set fiscal 2017 appropriation to the budgeted amount.

#### EXHIBIT F

#### Department Statistics as of January 1, 2016

| Category                                                                     | Water     | South Essex<br>Sewerage | Housing     | Essex<br>Technical<br>High School | City         | Total        |
|------------------------------------------------------------------------------|-----------|-------------------------|-------------|-----------------------------------|--------------|--------------|
| Active participants in valuation                                             |           |                         |             |                                   | <b>y</b>     |              |
| Number                                                                       | 14        | 61                      | 23          | 113                               | 699          | 910          |
| Average age                                                                  | 51.1      | 52.3                    | 50.3        | 49.6                              | 48.1         | 48.6         |
| Average service                                                              | 18.6      | 16.6                    | 14.3        | 7.0                               | 12.4         | 12.2         |
| Total payroll                                                                | \$892,090 | \$3,921,057             | \$1,376,807 | \$4,180,094                       | \$33,540,126 | \$43,910,174 |
| Average payroll                                                              | 63,721    | 64,280                  | 59,861      | 36,992                            | 47,983       | 48,253       |
| Inactive participants entitled to a return of their employee contributions   | 0         | 0                       | 1           | 19                                | 162          | 182          |
| Inactive participants with a vested right to a deferred or immediate benefit | 0         | 2                       | 2           | 2                                 | 18           | 24           |
| Retired participants and beneficiaries in pay status                         |           |                         |             |                                   |              |              |
| Retired participants                                                         | 12        | 23                      | 15          | 14                                | 368          | 432          |
| Disabled participants                                                        | 0         | 3                       | 2           | 2                                 | 55           | 62           |
| Beneficiaries                                                                | 2         | 4                       | 2           | 3                                 | 68           | 79           |
| Total number in pay status                                                   | 14        | 30                      | 19          | 19                                | 491          | 573          |
| Total monthly benefits                                                       | \$34,426  | \$80,146                | \$29,522    | \$22,439                          | \$950,285    | \$1,116,818  |
| Average monthly benefit                                                      | 2,459     | 2,672                   | 1,554       | 1,181                             | 1,935        | 1,949        |

#### EXHIBIT G

#### **Department Results**

|                                                                                          |                  | South<br>Essex    |               | Essex<br>Technical<br>High |                  | Salem<br>Retirement |                  |
|------------------------------------------------------------------------------------------|------------------|-------------------|---------------|----------------------------|------------------|---------------------|------------------|
| Category                                                                                 | Water            | Sewer             | Housing       | School                     | City             | Board               | Total            |
| 1. Total normal cost                                                                     | \$88,788         | \$445,638         | \$162,421     | \$581,983                  | \$5,342,422      | \$15,573            | \$6,636,825      |
| 2. Administrative expenses                                                               | 4,080            | 20,480            | 7,464         | 26,745                     | 245,515          | 716                 | 305,000          |
| 3. Expected employee contributions                                                       | -82,348          | -392,408          | -136,903      | -416,036                   | -3,323,047       | -13,814             | -4,364,556       |
| 4. Employer normal cost: $(1) + (2) - (3)$                                               | \$10,520         | \$73,710          | \$32,982      | \$192,692                  | \$2,264,890      | \$2,475             | \$2,577,269      |
| 5. Employer normal cost as a percent of payroll                                          | 0.65%            | 1.98%             | 2.11%         | 4.82%                      | 6.25%            | 3.11%               | 5.52%            |
| 6. Actuarial accrued liability                                                           | \$7,241,000      | \$22,802,246      | \$7,884,709   | \$10,677,740               | \$219,188,078    | \$1,490,080         | \$269,283,853    |
| 7. Actuarial value of assets                                                             | <u>3,813,692</u> | <u>14,155,382</u> | 4,040,778     | 5,615,027                  | 115,160,848      | 790,515             | 143,576,242      |
| 8. Unfunded actuarial accrued liability: $(6) - (7)$                                     | \$3,427,308      | \$8,646,864       | \$3,843,931   | \$5,062,713                | \$104,027,230    | \$699,565           | \$125,707,611    |
| 9. Reallocation of Retirement Board unfunded actuarial accrued liability:                | <u>19,180</u>    | 48,389            | <u>21,511</u> | <u>28,332</u>              | <u>582,153</u>   | <u>-699,565</u>     | <u>0</u>         |
| 10. Unfunded actuarial accrued liability with reallocation: (8) + (9)                    | \$3,446,488      | \$8,695,253       | \$3,865,442   | \$5,091,045                | \$104,609,383    | \$0                 | \$125,707,611    |
| 11. Reallocation of Retirement Board normal cost                                         | 10               | 71                | 32            | 185                        | 2,177            | -2,475              | 0                |
| <ul><li>12. Employer normal cost with reallocation:</li><li>(4) + (11)</li></ul>         | 10,530           | 73,780            | 33,014        | 192,878                    | 2,267,067        | 0                   | 2,577,269        |
| 13. Employer normal cost projected to July 1, 2016                                       | 10,713           | 75,060            | 33,587        | 196,224                    | 2,306,399        | 0                   | 2,621,983        |
| 14. 2002 ERI payments                                                                    | 0                | 39,727            | 22,420        | 5,356                      | 0                | 0                   | 67,503           |
| 15. 2003 ERI payments                                                                    | 4,382            | 0                 | 0             | 2,482                      | 169,083          | 0                   | 175,947          |
| 16. 2010 ERI payments                                                                    | 0                | 0                 | 0             | 0                          | 19,375           | 0                   | 19,375           |
| 17. Payment on remaining liability                                                       | 265,886          | 650,408           | 275,817       | 352,094                    | <u>8,098,717</u> | <u>0</u>            | <u>9,642,922</u> |
| <ol> <li>Budgeted appropriation for fiscal 2017:<br/>(13)+(14)+(15)+(16)+(17)</li> </ol> | \$280,981        | \$765,195         | \$331,824     | \$556,156                  | \$10,593,574     | \$0                 | \$12,527,730     |
| 19. Fiscal 2018 appropriation                                                            | 297,233          | 800,774           | 357,229       | 629,979                    | 11,087,694       | 0                   | 13,172,909       |
| 20. Fiscal 2019 appropriation                                                            | 313,388          | 843,228           | 376,116       | 661,327                    | 11,657,254       | 0                   | 13,851,313       |

Notes: Administrative expenses allocated in proportion to total normal cost.

Actuarial value of assets allocated in proportion to actuarial accrued liability less present value of future ERI payments and adjusted for additional contributions by South Essex Sewerage.

Recommended contributions are assumed to be paid July 1.

#### EXHIBIT H Definitions of Pension Terms

The following list defines certain technical terms for the convenience of the reader:

# Assumptions or actuarial assumptions:

Normal cost:

for actives:

for pensioners:

liability:

Actuarial accrued liability

Actuarial accrued liability

Unfunded actuarial accrued

The estimates on which the cost of the Plan is calculated including:

- (a) <u>Investment return</u> the rate of investment yield that the Plan will earn over the long-term future;
- (b) <u>Mortality rates</u> the death rates of employees and pensioners; life expectancy is based on these rates;
- (c) <u>Retirement rates</u> the rate or probability of retirement at a given age;
- (d) <u>Withdrawal rates</u> the rates at which employees of various ages are expected to leave employment for reasons other than death, disability, or retirement.

The amount of contributions required to fund the benefit allocated to the current year of service.

The equivalent of the acumulated normal cost allocated to the years before the valuation date.

The single-sum value of lifetime benefits to existing pensioners. This sum takes account of life expectancies appropriate to the ages of the pensioners and the interest that the sum is expected to earn before it is entirely paid out in benefits.

The extent to which the actuarial accrued liability of the Plan exceeds the assets of the Plan. There are many approaches to paying off the unfunded actuarial accrued liability, from meeting the interest accrual only to amortizing it over a specific period of time.

| Amortization of the unfunded actuarial accrued liability: | Payments made over a period of years equal in value to the Plan's unfunded actuarial accrued liability.                                                                                                                                                                                                                                                                       |
|-----------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Investment return:                                        | The rate of earnings of the Plan from its investments, including interest, dividends and capital gain and loss adjustments, computed as a percentage of the average value of the fund. For actuarial purposes, the investment return often reflects a smoothing of the capital gains and losses to avoid significant swings in the value of assets from one year to the next. |

#### EXHIBIT I

#### **Summary of Actuarial Valuation Results**

| The valuation was made with respect to the following data supplied to us:                                                                                                                                                                                               |               |  |  |  |  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|--|--|--|--|
| 1. Retired participants as of the valuation date (including 79 beneficiaries in pay status)                                                                                                                                                                             | 573           |  |  |  |  |
| <ol> <li>Participants active during the year ended December 31, 2015 with total accumulated contributions<br/>of \$43,682,341 and projected 2016 payroll of \$45,841,256</li> <li>Inactive participants entitled to a return of their employee contributions</li> </ol> |               |  |  |  |  |
|                                                                                                                                                                                                                                                                         |               |  |  |  |  |
| The actuarial factors as of January 1, 2016 are as follows:                                                                                                                                                                                                             |               |  |  |  |  |
| 1. Normal cost, including administrative expenses                                                                                                                                                                                                                       | \$6,941,825   |  |  |  |  |
| 2. Expected employee contributions                                                                                                                                                                                                                                      | -4,364,556    |  |  |  |  |
| 3. Employer normal cost: $(1) + (2)$                                                                                                                                                                                                                                    | \$2,577,269   |  |  |  |  |
| Actuarial accrued liability                                                                                                                                                                                                                                             | 269,283,853   |  |  |  |  |
| Retired participants and beneficiaries \$124,374                                                                                                                                                                                                                        | 4,215         |  |  |  |  |
| Active participants 140,901                                                                                                                                                                                                                                             | ,672          |  |  |  |  |
| Inactive participants 4,007                                                                                                                                                                                                                                             | 7,966         |  |  |  |  |
| 5. Actuarial value of assets (\$138,598,253 at market value)                                                                                                                                                                                                            | 143,576,242   |  |  |  |  |
| 6. Unfunded actuarial accrued liability                                                                                                                                                                                                                                 | \$125,707,611 |  |  |  |  |
| The actuarial factors projected to July 1, 2016 are as follows:                                                                                                                                                                                                         |               |  |  |  |  |
| 1. Projected employer normal cost                                                                                                                                                                                                                                       | \$2,621,983   |  |  |  |  |
| 2. Projected unfunded actuarial liability                                                                                                                                                                                                                               | 130,336,425   |  |  |  |  |
| 8. Payment on projected unfunded actuarial accrued liability                                                                                                                                                                                                            | 9,905,747     |  |  |  |  |
| Recommended contribution: $(1) + (3)$                                                                                                                                                                                                                                   | \$12,527,730  |  |  |  |  |
| 5. Projected payroll                                                                                                                                                                                                                                                    | \$46,636,579  |  |  |  |  |
| 6. Total recommended contribution as a percentage of projected payroll: $(4) \div (5)$                                                                                                                                                                                  | 26.86%        |  |  |  |  |

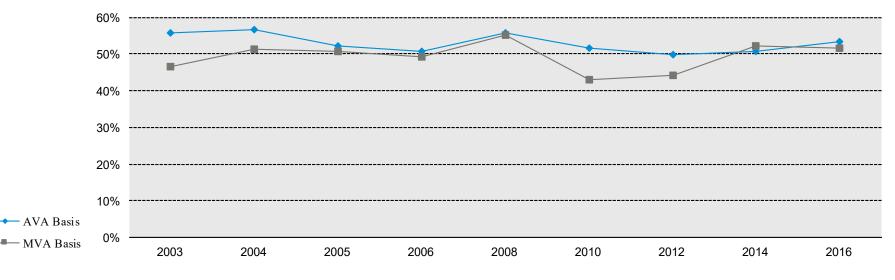
Notes: Amortization payments increase at 4.5% per year. Recommended contributions are assumed to be paid July 1.

#### EXHIBIT II Funded Ratio

A critical piece of information regarding the Plan's financial status is the funded ratio. This ratio compares the actuarial value of assets to the actuarial accrued liabilities of the Plan as calculated. High ratios indicate a well-funded plan with assets sufficient to cover the plan's actuarial accrued liabilities. Lower ratios may indicate recent changes to benefit structures, funding of the plan below actuarial requirements, poor asset performance, or a variety of other factors.

These measurements are not necessarily appropriate for assessing the sufficiency of System assets to cover the estimated cost of settling the System's benefit obligation or the need for or the amount of future contributions.

The chart below depicts a history of the funded ratios for this plan. On a market value basis, the funded ratio has decreased from 52.15% as of January 1, 2014 to 51.47% as of January 1, 2016. On an actuarial value basis, the funded ratio has increased from 50.71% as of January 1, 2014 to 53.32% as of January 1, 2016. The chart below depicts a history of the funded ratios for this plan.



 $\star$  Segal Consulting

#### EXHIBIT III

#### Actuarial Assumptions and Actuarial Cost Method

| Mortality Rates:  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|-------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Pre-Retirement:   | RP-2000 Employee Mortality Table projected generationally using Scale BB2D from 2009 (Previously, RP-2000 Employee Mortality Table projected generationally with Scale AA from 2010)                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Healthy Retiree:  | RP-2000 Healthy Annuitant Mortality Table projected generationally using Scale<br>BB2D from 2009 (Previously, RP-2000 Healthy Annuitant Mortality Table projected<br>generationally with Scale AA from 2010)                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Disabled Retiree: | RP-2000 Healthy Annuitant Mortality Table projected generationally using Scale<br>BB2D from 2015 (Previously, RP-2000 Employee Mortality Table set forward three<br>years for males only projected generationally with Scale AA from 2010)                                                                                                                                                                                                                                                                                                                                                                                        |
|                   | The underlying tables with generational projection to the ages of participants as of the measurement date reasonably reflect the mortality experience of the Plan as of the measurement date based on historical and current demographic data. As part of the analysis, a comparison was made between the actual number of retiree deaths and the projected number based on the prior years' assumption over the past six years. The mortality tables were then adjusted to future years using the generational projection under Scale BB2D to reflect future mortality improvement between the measurement date and those years. |

| Termination Rates before Retirement: |                              | Groups 1 an                                                                                                                                                                                                                                                                      | d 2 – Rate (%) |            |  |
|--------------------------------------|------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|------------|--|
|                                      | Mortality                    |                                                                                                                                                                                                                                                                                  |                |            |  |
|                                      | Age                          | Male                                                                                                                                                                                                                                                                             | Female         | Disability |  |
|                                      | 20                           | 0.03                                                                                                                                                                                                                                                                             | 0.02           | 0.01       |  |
|                                      | 25                           | 0.04                                                                                                                                                                                                                                                                             | 0.02           | 0.02       |  |
|                                      | 30                           | 0.04                                                                                                                                                                                                                                                                             | 0.03           | 0.03       |  |
|                                      | 35                           | 0.08                                                                                                                                                                                                                                                                             | 0.05           | 0.06       |  |
|                                      | 40                           | 0.11                                                                                                                                                                                                                                                                             | 0.07           | 0.10       |  |
|                                      | 45                           | 0.15                                                                                                                                                                                                                                                                             | 0.11           | 0.15       |  |
|                                      | 50                           | 0.21                                                                                                                                                                                                                                                                             | 0.17           | 0.19       |  |
|                                      | 55                           | 0.30                                                                                                                                                                                                                                                                             | 0.25           | 0.24       |  |
|                                      | 60                           | 0.49                                                                                                                                                                                                                                                                             | 0.39           | 0.28       |  |
| No                                   | 55% of the d<br>20% of the a | Mortality rates do not reflect generational projections.<br>55% of the disability rates shown represent accidental disability.<br>20% of the accidental disabilities will die from the same cause as the disability.<br>55% of the death rates shown represent accidental death. |                |            |  |

#### SECTION 4: Reporting Information for the City of Salem Contributory Retirement System

| <b>SECTION 4:</b> | Reporting Information for the City of Salem Contributory Retirement System |  |
|-------------------|----------------------------------------------------------------------------|--|
|-------------------|----------------------------------------------------------------------------|--|

|     | Group 4   | – Rate (%) |            |
|-----|-----------|------------|------------|
|     | Mortality |            |            |
| Age | Male      | Female     | Disability |
| 20  | 0.03      | 0.02       | 0.10       |
| 25  | 0.04      | 0.02       | 0.20       |
| 30  | 0.04      | 0.03       | 0.30       |
| 35  | 0.08      | 0.05       | 0.30       |
| 40  | 0.11      | 0.07       | 0.30       |
| 45  | 0.15      | 0.11       | 1.00       |
| 50  | 0.21      | 0.17       | 1.25       |
| 55  | 0.30      | 0.25       | 1.20       |
| 60  | 0.49      | 0.39       | 0.85       |

90% of the disability rates shown represent accidental disability. 60% of the accidental disabilities will die from the same cause as the disability. 90% of the death rates shown represent accidental death.

| Withdrawal Rates: |                     | Rate per y     | ear (%)             |         |
|-------------------|---------------------|----------------|---------------------|---------|
|                   | Years of<br>Service | Groups 1 and 2 | Years of<br>Service | Group 4 |
|                   | 0                   | 15.0           | 0 - 10              | 1.5     |
|                   | 1                   | 12.0           | 11+                 | 0.0     |
|                   | 2                   | 10.0           |                     |         |
|                   | 3                   | 9.0            |                     |         |
|                   | 4                   | 8.0            |                     |         |
|                   | 5 - 9               | 7.6            |                     |         |
|                   | 10 - 14             | 5.4            |                     |         |
|                   | 15 - 19             | 3.3            |                     |         |
|                   | 20 - 24             | 2.0            |                     |         |
|                   | 25 - 29             | 1.0            |                     |         |
|                   | 30+                 | 0.0            |                     |         |

The termination rates and disability rates were based on historical and current demographic data, adjusted to reflect economic conditions of the area and estimated future experience and professional judgment. As part of the analysis, a comparison was made between the actual number of terminations and disability retirements and the projected number based on the prior years' assumption over the past six years.

| Retirement Rates: |         | Rate pe | r year (%) |         |
|-------------------|---------|---------|------------|---------|
|                   | Age     | Groups  | s 1 and 2  | Group 4 |
|                   |         | Male    | Female     |         |
|                   | 45 – 49 |         |            | 1.0%    |
|                   | 50 - 51 | 1.0     | 1.5        | 2.0     |
|                   | 52      | 1.0     | 2.0        | 2.0     |
|                   | 53      | 1.0     | 2.5        | 5.0     |
|                   | 54      | 2.0     | 2.5        | 7.5     |
|                   | 55      | 2.0     | 5.5        | 15.0    |
|                   | 56 - 57 | 2.5     | 6.5        | 10.0    |
|                   | 58      | 5.0     | 6.5        | 10.0    |
|                   | 59      | 6.5     | 6.5        | 15.0    |
|                   | 60      | 12.0    | 5.0        | 20.0    |
|                   | 61      | 20.0    | 13.0       | 20.0    |
|                   | 62      | 30.0    | 15.0       | 25.0    |
|                   | 63      | 25.0    | 12.5       | 25.0    |
|                   | 64      | 22.0    | 18.0       | 30.0    |
|                   | 65      | 40.0    | 15.0       | 100.0   |
|                   | 66 - 67 | 25.0    | 20.0       |         |
|                   | 68      | 30.0    | 25.0       |         |
|                   | 69      | 30.0    | 20.0       |         |
|                   | 70      | 100.0   | 100.0      |         |

The retirement rates were based on historical and current demographic data, adjusted to reflect economic conditions of the area and estimated future experience and professional judgment. As part of the analysis, a comparison was made between the actual number of retirements by age and the projected number based on the prior years' assumption over the past six years.

| Retirement Age for Inactive         |                                                                                                                                                                                                                                                                                                                                                                                        |
|-------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Vested Participants:                | Age 55 for participants hired prior to April 2, 2012. For participants hired April 2, 2012 or later, age 60 for Group 1 members, age 55 for Group 2 members and age 50 for Group 4 members.                                                                                                                                                                                            |
|                                     | The retirement age for inactive vested participants was based on historical and current<br>demographic data, adjusted to reflect the economic conditions of the area and<br>estimated future experience and professional judgment.                                                                                                                                                     |
| Unknown Data for Participants:      | Same as those exhibited by participants with similar known characteristics. If not specified, participants are assumed to be male.                                                                                                                                                                                                                                                     |
| Family Composition:                 | 80% of participants are assumed to be married. Non are assumed to have dependent children. Females are assumed to be three years younger than their spouses.                                                                                                                                                                                                                           |
| Benefit Election:                   | All participants are assumed to elect Option A. The benefit election reflects the fact that all benefit elections are actuarially equivalent.                                                                                                                                                                                                                                          |
| Net Investment Return:              | 7.50% (Previously, 7.75%)                                                                                                                                                                                                                                                                                                                                                              |
|                                     | The net investment return assumption is a long-term estimate derived from historical data, current and recent market expectations, and professional judgment. As part of the analysis, a building block approach was used that reflects inflation expectations and anticipated risk premiums for each of the portfolio's asset classes, as well as the Plan's target asset allocation. |
| Interest on Employee Contributions: | 3.5%                                                                                                                                                                                                                                                                                                                                                                                   |
| Administrative Expenses:            | \$305,000 for calendar year 2016 increasing by 3.50% per year (previously, \$350,000 for calendar 2014 increasing by 4.50% per year). The administrative expense assumption is based on information on expenses provided by the Retirement System.                                                                                                                                     |

| Salary Increases:                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                       |                                                         |                                                 |                                                                                                                       |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|---------------------------------------------------------|-------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Years of<br>Service                                   | Group 1                                                 | Group 2                                         | Group 4                                                                                                               |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 0                                                     | 6.00%                                                   | 6.00%                                           | 7.00%                                                                                                                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 1                                                     | 5.50%                                                   | 5.50%                                           | 6.50%                                                                                                                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2                                                     | 5.50%                                                   | 5.50%                                           | 6.00%                                                                                                                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 3                                                     | 5.25%                                                   | 5.25%                                           | 5.75%                                                                                                                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 4                                                     | 5.25%                                                   | 5.25%                                           | 5.25%                                                                                                                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 5                                                     | 4.75%                                                   | 4.75%                                           | 5.25%                                                                                                                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 6                                                     | 4.75%                                                   | 4.75%                                           | 4.75%                                                                                                                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 7                                                     | 4.50%                                                   | 4.50%                                           | 4.75%                                                                                                                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 8                                                     | 4.50%                                                   | 4.50%                                           | 4.75%                                                                                                                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 9+                                                    | 4.25%                                                   | 4.50%                                           | 4.75%                                                                                                                 |
| <ul> <li>2015 Salary: Current and recent market expectations, and professional judgment.</li> <li>2015 Salary: Salary reported in the data, except for employees hired in 2015 for who were annualized. Salaries for firefighters were reduced to reflect a 2.5% effective July 1, 2014 paid in 2015. Salaries for Police Patrolmen, Poli and Police Chief were increased to reflect 2.5% increase effective July 2.5% increase effective July 1, 2015 paid in 2016.</li> </ul> |                                                       | o reflect a 2.5% increase<br>atrolmen, Police Superiors |                                                 |                                                                                                                       |
| Total Service:                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Total creditable                                      | e service reported in                                   | the data.                                       |                                                                                                                       |
| Actuarial Value of Assets:                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Unrecognized r<br>and the expecte<br>further adjusted | eturn is equal to the<br>d actuarial value ret          | turn and is recognized<br>within 20% of the ma  | of the last five years.<br>he actual market value retur<br>l over a five-year period,<br>arket value. Market value of |
| Actuarial Cost Method:                                                                                                                                                                                                                                                                                                                                                                                                                                                          | total creditable<br>on an individua                   | service. Normal Co                                      | st and Actuarial Accr<br>cated by salary. Norma | the age of the participant lesued Liability are calculated al Cost is determined by usi                               |

# SECTION 4: Reporting Information for the City of Salem Contributory Retirement System

| Justification for<br>Changes in Assumptions: |   | sed on past experience and future expectations the following actuarial assumptions re changed:                                                                                                                                                                                                                        |
|----------------------------------------------|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                              | > | The investment rate of return assumption was lowered from 7.75% to 7.50%.                                                                                                                                                                                                                                             |
|                                              | > | The mortality assumption for non-disabled participants was changed from the RP-2000 Employee and Healthy Annuitant Mortality Tables projected generationally using Scale AA from 2010 to the RP-2000 Employee and Healthy Annuitant Mortality Tables projected generationally using Scale BB2D from 2009.             |
|                                              | > | The mortality assumption for disabled participants was changed from the RP-2000<br>Healthy Annuitant Mortality Table set forward 3 years for males only projected<br>generationally using Scale AA from 2010 to the RP-2000 Healthy Annuitant<br>Mortality Table projected generationally using Scale BB2D from 2015. |
|                                              | > | The administrative expense assumption was decreased from \$350,000 increasing by 4.5% per year to \$305,000 increasing by 3.5% per year.                                                                                                                                                                              |

## EXHIBIT IV

#### **Summary of Plan Provisions**

| Plan Year:          | January 1 – Decem                                                                                                                                                                                                                                                                                                                                                                                                       | ber 31                                                           |                                                      |                                                                                                                     |
|---------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|
| Retirement Benefits |                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                  |                                                      |                                                                                                                     |
|                     | Employees covered by the Contributory Retirement Law are classified into one<br>four groups depending on job classification. Group 1 comprises most positions<br>and local government. It is the general category of public employees. Group 4<br>comprises mainly police and firefighters. Group 2 is for other specified hazardo<br>occupations. (Officers and inspectors of the State Police are classified as Group |                                                                  |                                                      |                                                                                                                     |
|                     | allowance is based<br>number of years an                                                                                                                                                                                                                                                                                                                                                                                | on the member's f<br>d full months of cr<br>centage according    | inal three-year ave<br>editable service at           | mount of the retirement<br>rage salary multiplied by t<br>the time of retirement and<br>ble based on the age of the |
|                     |                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                  |                                                      |                                                                                                                     |
|                     | Ag                                                                                                                                                                                                                                                                                                                                                                                                                      | je Last Birthday a                                               | t Date of Retirem                                    | ent                                                                                                                 |
|                     | Ag<br>Percent                                                                                                                                                                                                                                                                                                                                                                                                           | je Last Birthday a<br>Group 1                                    | t Date of Retirem<br>Group 2                         | ent<br>Group 4                                                                                                      |
|                     | -                                                                                                                                                                                                                                                                                                                                                                                                                       | -                                                                |                                                      |                                                                                                                     |
|                     | Percent                                                                                                                                                                                                                                                                                                                                                                                                                 | Group 1                                                          | Group 2                                              | Group 4                                                                                                             |
|                     | <b>Percent</b> 2.5                                                                                                                                                                                                                                                                                                                                                                                                      | Group 1<br>65 or over                                            | <b>Group 2</b> 60 or over                            | <b>Group 4</b> 55 or over                                                                                           |
|                     | <b>Percent</b><br>2.5<br>2.4                                                                                                                                                                                                                                                                                                                                                                                            | <b>Group 1</b><br>65 or over<br>64                               | <b>Group 2</b><br>60 or over<br>59                   | <b>Group 4</b><br>55 or over<br>54                                                                                  |
|                     | <b>Percent</b><br>2.5<br>2.4<br>2.3                                                                                                                                                                                                                                                                                                                                                                                     | <b>Group 1</b><br>65 or over<br>64<br>63                         | <b>Group 2</b><br>60 or over<br>59<br>58             | <b>Group 4</b><br>55 or over<br>54<br>53                                                                            |
|                     | <b>Percent</b><br>2.5<br>2.4<br>2.3<br>2.2                                                                                                                                                                                                                                                                                                                                                                              | <b>Group 1</b><br>65 or over<br>64<br>63<br>62                   | <b>Group 2</b><br>60 or over<br>59<br>58<br>57       | <b>Group 4</b><br>55 or over<br>54<br>53<br>52                                                                      |
|                     | <b>Percent</b> 2.5 2.4 2.3 2.2 2.1                                                                                                                                                                                                                                                                                                                                                                                      | <b>Group 1</b><br>65 or over<br>64<br>63<br>62<br>61             | <b>Group 2</b><br>60 or over<br>59<br>58<br>57<br>56 | <b>Group 4</b><br>55 or over<br>54<br>53<br>52<br>51                                                                |
|                     | Percent<br>2.5<br>2.4<br>2.3<br>2.2<br>2.1<br>2.0                                                                                                                                                                                                                                                                                                                                                                       | <b>Group 1</b><br>65 or over<br>64<br>63<br>62<br>61<br>60       | <b>Group 2</b><br>60 or over<br>59<br>58<br>57<br>56 | <b>Group 4</b><br>55 or over<br>54<br>53<br>52<br>51<br>50                                                          |
|                     | Percent<br>2.5<br>2.4<br>2.3<br>2.2<br>2.1<br>2.0<br>1.9                                                                                                                                                                                                                                                                                                                                                                | <b>Group 1</b><br>65 or over<br>64<br>63<br>62<br>61<br>60<br>59 | <b>Group 2</b><br>60 or over<br>59<br>58<br>57<br>56 | Group 4<br>55 or over<br>54<br>53<br>52<br>51<br>50<br>49                                                           |
|                     | Percent<br>2.5<br>2.4<br>2.3<br>2.2<br>2.1<br>2.0<br>1.9<br>1.8                                                                                                                                                                                                                                                                                                                                                         | Group 1<br>65 or over<br>64<br>63<br>62<br>61<br>60<br>59<br>58  | <b>Group 2</b><br>60 or over<br>59<br>58<br>57<br>56 | <b>Group 4</b><br>55 or over<br>54<br>53<br>52<br>51<br>50<br>49<br>48                                              |

A member's final three-year average salary is defined as the greater of the highest consecutive three-year average annual rate of regular compensation and the average

annual rate of regular compensation received during the last three years of creditable service prior to retirement.

For employees hired on April 2, 2012 or later, the annual amount of the retirement allowance is based on the member's final five-year average salary multiplied by the number of years and full months of creditable service at the time of retirement and multiplied by a percentage according to the following tables based on the age and years of creditable service of the member at retirement:

### For members with less than 30 years of creditable service:

| Percent | Group 1    | Group 2    | Group 4    |
|---------|------------|------------|------------|
| 2.50    | 67 or over | 62 or over | 57 or over |
| 2.35    | 66         | 61         | 56         |
| 2.20    | 65         | 60         | 55         |
| 2.05    | 64         | 59         | 54         |
| 1.90    | 63         | 58         | 53         |
| 1.75    | 62         | 57         | 52         |
| 1.60    | 61         | 56         | 51         |
| 1.45    | 60         | 55         | 50         |

#### Age Last Birthday at Date of Retirement

#### For members with 30 years of creditable service or greater:

#### Age Last Birthday at Date of Retirement

| Percent | Group 1    | Group 2    | Group 4    |
|---------|------------|------------|------------|
| 2.500   | 67 or over | 62 or over | 57 or over |
| 2.375   | 66         | 61         | 56         |
| 2.250   | 65         | 60         | 55         |
| 2.125   | 64         | 59         | 54         |
| 2.000   | 63         | 58         | 53         |
| 1.875   | 62         | 57         | 52         |
| 1.750   | 61         | 56         | 51         |
| 1.625   | 60         | 55         | 50         |

A member's final five-year average salary is defined as the greater of the highest consecutive five-year average annual rate of regular compensation and the average

annual rate of regular compensation received during the last five years of creditable service prior to retirement.

For employees who became members after January 1, 2011, regular compensation is limited to 64% of the federal limit found in 26 U.S.C. 401(a)(17). In addition, regular compensation for members who retire after April 2, 2012 will be limited to prohibit "spiking" of a member's salary to increase the retirement benefit.

For all employees, the maximum annual amount of the retirement allowance is 80 percent of the member's final average salary. Any member who is a veteran also receives an additional yearly retirement allowance of \$15 per year of creditable service, not exceeding \$300. The veteran allowance is paid in addition to the 80 percent maximum.

#### **Employee Contributions**

| Date of Hire                        | <b>Contribution Rate</b> |
|-------------------------------------|--------------------------|
| Prior to January 1, 1975            | 5%                       |
| January 1, 1975 – December 31, 1983 | 7%                       |
| January 1, 1984 – June 30, 1996     | 8%                       |
| July 1, 1996 onward                 | 9%                       |

In addition, employees hired after December 31, 1978 contribute an additional 2 percent of salary in excess of \$30,000.

Employees hired after 1983 who voluntarily withdraw their contributions with less than 10 ten years of credited service receive 3% interest on their contributions.

Employees in Group 1 hired on or after April 2, 2012 with 30 years of creditable service or greater will pay a base contribution rate of 6%.

#### **Retirement Benefits (Superannuation)**

Members of Group 1, 2 or 4 hired prior to April 2, 2012 may retire upon the attainment of age 55. For retirement at ages below 55, twenty years of creditable service is required.

Members hired prior to April 2, 2012 who terminate before age 55 with ten or more years of creditable service are eligible for a retirement allowance upon the attainment

|                               | of age 55 (provided they have not withdrawn their accumulated deductions from the Annuity Savings Fund of the System).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|-------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                               | Members of Group 1 hired April 2, 2012 or later may retire upon the attainment of age 60. Members of Group 2 or 4 hired April 2, 2012 or later may retire upon the attainment of age 55. Members of Group 4 may retire upon attainment of age 50 with ten years of creditable service.                                                                                                                                                                                                                                                                                                                               |
|                               | Members hired April 2, 2012 or later who terminate before age 55 (60 for members of Group 1) with ten or more years of creditable service are eligible for a retirement allowance upon the attainment of age 55 (60 for members of Group 1) provided they have not withdrawn their accumulated deductions from the Annuity Savings Fund of the System.                                                                                                                                                                                                                                                               |
| Ordinary Disability Benefits  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                               | A member who is unable to perform his or her job due to a non-occupational disability will receive a retirement allowance if he or she has ten or more years of creditable service and has not reached age 55. The annual amount of such allowance shall be determined as if the member retired for superannuation at age 55 (age 60 for Group 1 members hired on or after April 2, 2012), based on the amount of creditable service at the date of disability. For veterans, there is a minimum benefit of 50 percent of the member's most recent year's pay plus an annuity based on his or her own contributions. |
| Accidental Disability Benefit |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                               | For a job-connected disability, the benefit is 72 percent of the member's most recent<br>annual pay plus an annuity based on his or her own contributions, plus additional<br>amounts for surviving children. Benefits are capped at 75 percent of annual rate of<br>regular compensation for employees who become members after January 1, 1988.                                                                                                                                                                                                                                                                    |

| Death Benefits             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                            | In general, the beneficiary of an employee who dies in active service will receive a refund of the employee's own contributions. Alternatively, if the employee were eligible to retire on the date of death, a spouse's benefit will be paid equal to the amount the employee would have received under Option C. The surviving spouse of a member who dies with two or more years of credited service has the option of a refund of the employee's contributions or a monthly benefit regardless of eligibility to retire, if they were married for at least one year. There is also a minimum widow's pension of \$250 per month, and there are additional amounts for surviving children. |
|                            | If an employee's death is job-connected, the spouse will receive 72 percent of the member's most recent annual pay, in addition to a refund of the member's accumulated deductions, plus additional amounts for surviving children. However, in accordance with Section 100 of Chapter 32, the surviving spouse of a police officer, firefighter or corrections officer is killed in the line of duty will be eligible to receive an annual benefit equal to the maximum salary held be the member at the time of death.                                                                                                                                                                      |
|                            | Upon the death of a job-connected disability retiree who retired prior to November 7, 1996 and could not elect an Option C benefit, a surviving spouse will receive an allowance of \$6,000 per year if the member dies for a reason unrelated to cause of disability.                                                                                                                                                                                                                                                                                                                                                                                                                        |
| "Heart And Lung Law" And C | Cancer Presumption                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                            | Any case of hypertension or heart disease resulting in total or partial disability or death to a uniformed fireman, permanent member of a police department, or certain employees of a county correctional facility is presumed to have been suffered in the                                                                                                                                                                                                                                                                                                                                                                                                                                  |

employed or within five years of retirement.

line of duty, unless the contrary is shown by competent evidence. Any case of disease of the lungs or respiratory tract resulting in total disability or death to a uniformed fireman is presumed to have been suffered in the line of duty, unless the contrary is shown by competent evidence. There is an additional presumption for uniformed firemen that certain types of cancer are job-related if onset occurs while actively

★ Segal Consulting

| <b>SECTION 4</b> : | Reporting Information for the City of Salem Contributory Retirement System |
|--------------------|----------------------------------------------------------------------------|
|--------------------|----------------------------------------------------------------------------|

| Options                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                            | Members may elect to receive a full retirement allowance payable for life under<br>Option A. Under Option B a member may elect to receive a lower monthly allowance<br>in exchange for a guarantee that at the time of death any contributions not expended<br>for annuity payments will be refunded to the beneficiary. Option C allows the member<br>to take a lesser retirement allowance in exchange for providing a survivor with two-<br>thirds of the lesser amount. Option C pensioners will have benefits converted from a<br>reduced to a full retirement if the beneficiary predeceases the retiree. |
| Post-Retirement Benefits   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                            | The Board has adopted the provisions of Section 51 of Chapter 127 of the Acts of 1999, which provide that the Retirement Board may approve an annual COLA in excess of the Consumer Price Index but not to exceed a 3% COLA on the first \$12,000 of a retirement allowance. Cost-of-living increases granted prior to July 1, 1998 are reimbursed by the Commonwealth and not reflected in this report.                                                                                                                                                                                                        |
| Changes in Plan Provisions | None.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |